



CELEBRATING 40 YEARS OF SERVICE
to the Philanthropic Community

REPORT TO THE COMMUNITY

2008-2009



CELEBRATING 40 YEARS OF SERVICE
to the Philanthropic Community

2008-2009
AGM VISION STATEMENT

TO SUPPORT THE PRACTICE AND EXPANSION OF EFFECTIVE PHILANTHROPIC GIVING. Associated Grant Makers is a vibrant community of Massachusetts and New Hampshire's most highly engaged philanthropic organizations, connecting new and established foundation donors, trustees and staff to each other and to their communities. AGM provides the leadership, access to knowledge and cooperative action that enable its members to create extraordinary value for each other and to collectively shape the future of a just and equitable society in the region. AGM acts as the voice for regional philanthropy on issues of grant making effectiveness, quality and ethical standards, and is the bridge between funders and fund applicants for better understanding, efficiency and impact.

LETTERS FROM THE PRESIDENT AND CHAIR

DEAR COMMUNITY,

This year's annual report marks Associated Grant Makers' 40 years of service to the philanthropic community. This June, I will be completing my eighth and final year as president. We have grown as an organization from eight original founders to a high of 130 grant makers of various types. AGM has

expanded its membership to include corporations and philanthropic advisory services, widened the range of services that support nonprofit organizations in their search for grant funding, and engaged foundations from Greater Boston to the Pioneer Valley, Merrimack Valley, shores of Cape Cod and the hills of New Hampshire. Our history is rich with excitement, accomplishments and innovation.



Ron Ancrum,
AGM President

I want to thank all of our supporters who have made it possible to launch new initiatives and become a valued resource to so many. I want to thank the volunteers, board members and speakers, who help to make AGM a vital professional association. I want to thank our friends and colleagues that look to us for leadership especially during the more challenging and economically difficult times. And we must recognize the very talented and committed staff that work here, or did in past years, and who continued professionally in the field of philanthropy.

We hope you'll find this report a stroll through our past and recognition of the success that everyone affiliated with AGM should be proud of.

DEAR COMMUNITY,

As we mark our 40th year of working in the New England Philanthropic community, we are once again struck by the wonderful people and organizations we have been so lucky to work with.

Over the years we have had the unique opportunity to be involved with many amazing initiatives, programs and discussions around how we can improve the communities we live in and better the work we all do. Our staff through the years has worked tirelessly to bring together our grant making members and nonprofit partners to share stories and learn how to work together in ever more efficient ways.

It is however the people who make this such a vibrant philanthropic community and we want to thank each of you for

what you do. From Executive Directors to Trustees, Staff to Donors, you have all helped make the dialogue richer and helped us to better serve our respective constituents. We look forward to working with all of you for at least another 40 years. Thank you for your support of AGM.



William Eaton,
Chair, Board of Directors



AGM HAS EXPANDED ITS MEMBERSHIP TO INCLUDE CORPORATIONS AND PHILANTHROPIC ADVISORY SERVICES, widened the range of services that support nonprofit organizations in their search for grant funding, and engaged foundations from Greater Boston to... the hills of New Hampshire.

1969

- The Associated Foundation of Greater Boston, Inc. was established in 1969 by 15 foundation trustees and corporate executives who recognized the need for a centralized source of professional assistance for grant makers.
- Continued growth and geographic expansion of membership to include corporate giving programs and foundations beyond Massachusetts led to the name change in 2000 to Associated Grant Makers, Inc. (AGM).

1971 -1973

- A foundation research library, open to all without charge, was founded within AGM in 1971.

- In 1985 the Library was named for Janet C. Taylor, to honor AGM's third Executive Director. In addition to the Library, AGM's Resource Center for Philanthropy includes AGMconnect.org.
- The Janet C. Taylor Library receives more than 2,500 visitors a year who review the extensive collection of publications focused on local and national grantmaking, fundraising, and nonprofit management.

1980

- Concerned with chronic cash-flow problems of nonprofit organizations, twelve AGM members pooled \$70,000 to capitalize an Emergency Loan Fund, to provide short-term, low-interest loans to stable organizations experiencing temporary financial crises.

AGM 40 YEARS OF SERVICE 1969 -2009

TODAY,
AGM HAS 122 MEMBERS
representing private and family
foundations, corporate giving
programs, community foundations,
bank trusts, public foundations,
and philanthropic
advisory services.

...

SUMMER FUND

In 1971 AGM launched a summer funding process to coordinate the review of community organizations' proposals for summer youth programs and Members' funding decisions. Since its inception the Summer Fund's mission has been to support programs that help young people become productive citizens, support summer learning opportunities and to encourage interaction among children from different ethnic backgrounds and different neighborhoods.

Over the years, Summer Fund has added signature initiatives to offer additional supports and training to the camps in its portfolio. These initiatives include the Homeless Campership Fund in which the Summer Fund works with homeless shelters and families in transition to provide free campership slots to homeless youth; the Cultural Day initiative which annually provides free and reduced-cost admission for over 7,000 campers to area cultural institutions; and the Education Initiative, which provides training and materials to



campers for academic enrichment of their summer curricula.

Today, the Summer Fund is a national model of collaboration that is working, under the direction of the Summer Fund Committee. Since 1971, more than \$31,000,000 has been distributed to camps through the Summer Fund.

- The fund grew to over \$500,000 raised from 43 philanthropic organizations. It made 459 loans totaling \$5.7 million. With the demands for loans decreasing, an ELF Futures Working Group put forth a proposal that led to the creation of Nonprofit Effectiveness Fund in 2000.
- From 2003-2006, two grants, totaling \$305,000 over a three-year period, were awarded to two local organizations, Management Consulting Services and Human Services Forum, to provide ongoing leadership development and training.
- In 1980, AGM created an informal library-based lunchtime series of “Meet the Donors” discussions, designed to offer a common meeting ground for funders and nonprofit representatives, with dialogue focusing on funding interests and application procedures in a setting removed from the decision-making process.

These discussions continue today and are among AGM’s most widely attended programs.

1984

- As corporate membership began to rise, AGM created publications such as, *Getting Started: Thoughts on Corporate Community Involvement*, a guide for companies in the development of contributions philosophies and policies; the updated 1990 publication *Profiles of Corporate Philanthropy in Massachusetts* outlined the “whys” and “hows” of developing an effective corporate contributions.

1986

- Concerned with securing more timely and effective interaction among policy makers, grant makers, and the nonprofit community, AGM established a Public Policy Committee in 1986. AGM’s Guidelines for Philanthropies Formed from Sales of Nonprofit Health Care Organizations were developed by



the Public Policy Committee in 1996, in close collaboration with the Massachusetts Attorney General’s Public Charities Division, the Council on Foundations, The Forum of Regional Associations of Grantmakers and Grantmakers in Health.

- In 2000, AGM joined in an unprecedented coalition of nonprofit organizations, corporations, foundations, and individuals to advocate for and win the passage of a charitable tax deduction for Massachusetts taxpayers. The bill was passed by

the legislature in July 2000 and in a similar referendum was also overwhelmingly endorsed by Massachusetts voters in November 2000.

- Since its inception, this committee continues to convene both large and small informational forums for members and the nonprofit community, and works to monitor federal and local legislative activity with potential impact on the field of private philanthropy.

AGM PARTNERS PROGRAM

AGM created the Nonprofit Partners Program. For a modest annual contribution, Partners receive quarterly newsletters, access to online databases and resources, and discounts on AGM publications and programs, including Meet the Donors seminars.

AGM has nearly 800 nonprofit Partners representing grassroots organizations to mature nonprofit associations. Today’s program offerings include Grant Proposal Writing Workshops in collaboration with the Foundation Center; Introduction to Grant Proposal Writing and Budgeting; Grant Research and Cornerstones Workshops; and the Annual Nonprofit Partners Meeting.

1981



1991

- As part of the philanthropy initiative, AGM convened the Massachusetts Council of Community Foundations in 1991 to support the growth of philanthropy across the Commonwealth.
- These meetings have grown into Roundtable Programs for specific audiences such as Community Foundations, Corporate, and Small and Family Foundations to share their experiences and learn from each other.

1993

- In 1993, AGM formalized a process of co-sponsorship of informational briefings with

individual members of funder affinity groups. AGM has representatives from over 30 foundations actively participating in every aspect of AGM.

1994

- In 1994, Project 25: AGM Online, was designed as a lasting 25th anniversary gift from the philanthropic community to the statewide network of nonprofit organizations.
- AGM Online has expanded into AGMconnect.org and provides grant making Members and nonprofit partners with access to philanthropic news and resources, online Member Directory, and Grant Maker Directory, which is, as of 2005, fully automated. Grant making Members receive a

AGM 40 YEARS OF SERVICE 1969 -2009

AGM CONNECT.ORG



AGM Online has expanded into AGMconnect.org and provides grant making Members and nonprofit partners with access to philanthropic news and resources, online Member Directory, and Grant Maker Directory,

DIVERSITY FELLOWSHIP PROGRAM



AGM's Diversity Internship Program was launched in 1992 to place graduate and undergraduate students of color in internships with foundations and corporate giving programs in Massachusetts. From 1992 to 2000, more than 30 students of color from local colleges and universities have participated in this program, and over 10 foundations and corporations and a number of distinct programs within foundations sponsored interns.

In 2006 AGM launched the full-time Diversity Fellowship Program to prepare emerging leaders of color for a career in foundation grantmaking. The Fellowship Program, a major revision from the previous Internship Program, is now a twelve month, full-time program combining hands-on experience as program staff, a curriculum of learning, and personal development sessions.





bi-weekly InfoNet email consisting of member news, programming information and news specific to the philanthropic community.

1995

- In 1995, AGM launched the Common Proposal Format, a revolutionary tool adopted by many grantmaking organizations, enabling nonprofits to provide funders with well-organized, concise, and informative proposals. The Common Report Form followed in 1998 to help meet funders' need to evaluate the impact of their grants.
- The Members Update, launched in 1994, has since grown into the electronic quarterly newsletter, *Issues & Insights*. This newsletter focuses on a specific funding area and provides original articles about works of our member grant makers and nonprofit service providers.
- AGM's bi-annual New England Funders Conference — "Jobs and the Economy" in cooperation with Grants Management Associates — drew over 200 trustees and grant making staff.

- AGM continues to co-convene the biennial New England Funders Conference with the Connecticut Council for Philanthropy, the Maine Philanthropy Center, and the Grantmakers Council of Rhode Island. Most recently, in October 2008, the conference focused on family philanthropy and was developed in partnership with the National Center for Family Philanthropy.

1998

- In 1998, AGM was instrumental in establishing the Giving New England (GNE) initiative, an unprecedented five-state collaborative to increase charitable giving in Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont.

GNE created products to help individuals develop a giving strategy with the creation of Giving Circle Toolkit and A Plan of One's Own. GNE held its first Summit in 2000 for region-wide promotion of philanthropy.

IN 1995

AGM LAUNCHED THE COMMON PROPOSAL FORMAT, a revolutionary tool adopted by many grantmaking organizations, enabling nonprofits to provide funders with well-organized, concise, and informative proposals.

...

2000

- In December, AGM officially launched the Rhode Island Funders Project with delivery of the Project's first program, "Understanding Nonprofit Financial Statements." This two-year partnership between AGM and the Rhode Island Funders built a strong foundation for an active association of grant makers in Rhode Island.
- The success of the Rhode Island Funders Project grew into its own separate regional association, Grantmakers Council of Rhode Island, with a solid group of more than 15 supporting grant makers.

2004

- AGM worked with corporate grant making Member, Hill, Holliday, Connors, Cosmopolus Inc. to create AGM's new logo. This logo is reflective of AGM's mission to support the practice and expansion of effective philanthropic giving in the community.

2005

- AGM hosted a Philanthropy Day Celebration at Fenway Park honoring the achievements of local philanthropists.

2006

- Reflecting the increased needs of our grant making members for topical research, the RCP created a



new issue-based collected focused on key topical areas related to our members' funding priorities (e.g., education reform, affordable housing).

2007

- In March, AGM put on a Corporate Philanthropy Conference, bringing together over 100 representatives from corporate foundations, giving programs, and volunteer programs to discuss about the challenges and opportunities of corporate giving. Highlights included keynote

IN 2008

Created and launched a new outreach program, Grants Research Network (GRN), which brings the trainings and tools of AGM to underserved areas in Massachusetts.

...

AGM 40 YEARS OF SERVICE 1969 -2009



addresses by Stephen Adler, author of *Cause for Concern: Results-Oriented Cause Marketing*, and Bert Jacobs, co-founder of life is good, inc.

- Launched a new research service for grant makers that enable them to benchmark their organization against their peers.

2008

- AGM was the first to convene a gathering of funders and nonprofit organizations to discuss the economic crisis and impact on the nonprofit sector.
- Created and launched a new outreach program, Grants Research Network (GRN), which brings the trainings and tools of AGM to underserved areas in Massachusetts. First site was in Lawrence where we partnered with Jericho Road and Northern Essex Community College.

- Designed and released the NonProfit Directory, a searchable database representing AGM's nonprofit community to funders.

2009

- In response to the deepening economic crisis, AGM, in partnership with the United Way of Massachusetts Bay & Merrimack Valley, the Boston Foundation, Third Sector New England, and the Massachusetts Nonprofit Network, convened over 400 nonprofits, consultants and foundations to talk about how the broader nonprofit sector could best work together to address community needs in a time of shrinking resources. As a followup to this event, the convening partners will be hosting a session on strategic alliances in June 2009.

COLLABORATIONS

- AGM created the Nonprofit Partners Conference in 2002 to convene our nonprofit organization Partners for workshops, keynote speakers and shared learning. This has evolved into collaborations with groups such as Massachusetts Service Alliance and the Massachusetts Nonprofit Network.
- AGM Roundtable Series bring together each group to discuss common issues and trends and to share experiences and best practices.
 - Small, Private and Independent Family Foundations (SPIFFY), CEO Roundtable, Corporate Grant Makers Roundtable, Community Foundation Roundtable*
- The New England Chapter of the Grant Managers Network provides a forum and peer network for learning, information exchange, professional growth and networking for grants management professionals in Massachusetts, New Hampshire, Vermont, Maine, and Rhode Island.
- Ongoing work with the Funders Network for Smart Growth and Livable Communities to convene local funders to discuss public policies, funding strategies and best practices related to a range of community development issues.
- AGM has also forged collaborations with other funder groups to provide quality programming and best practice conversations in regions throughout our service area. In addition, AGM worked with other New England regional associations to implement communications projects to promote the awareness of philanthropy's accomplishments.



ASSOCIATED GRANT MAKERS

40 years of service



Financials

Associated Grant Makers Statement of Activities Ending December 31, 2008

Revenue

Grants*	\$1,903,926
Membership dues and other support	\$528,533
Program fees	\$334,038
Sales of publications	\$2,383
Interest income	\$26,987
Total Income	\$2,795,867

Expenses By Program Areas

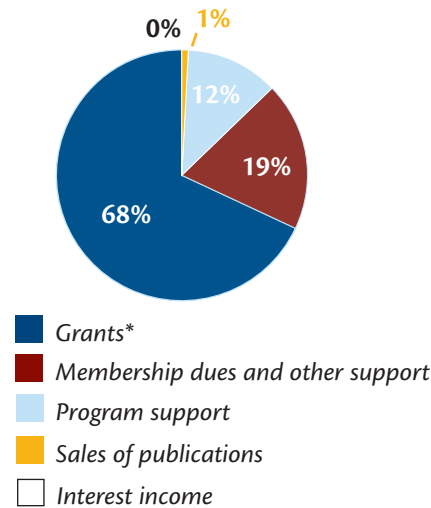
General Administrative	\$269,173
Marketing	\$166,334
Library Information	\$169,837
Grantmaker Member Services	\$177,296
Information Technology	\$90,137
Nonprofit Partners	\$94,132
Summer Fund*	\$1,288,260
Diversity Fellowship	\$202,049
Total Expenses	\$2,457,218

Change in net assets **\$338,649**

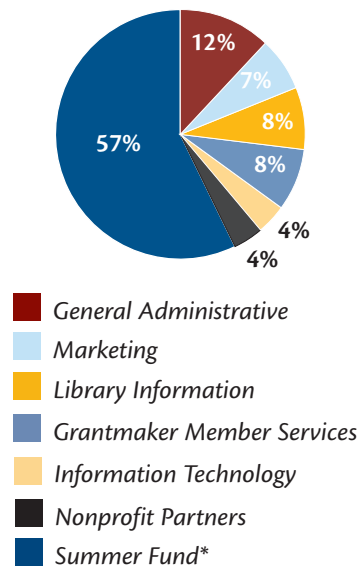
* Summer Fund

Grants received by AGM	\$1,399,950
Grants awarded by AGM to camps	\$1,129,621
Grants awarded by donor to camps	\$100,000
Total SF grants	\$1,229,621

Revenue \$2,395,231



Expenses \$2,381,055



BOARD MEMBERS

Board Chairs/Presidents

1969-72 Arthur Phillips
 1972-75 William Swift
 1975-77 Charles Zerwekh
 1977-80 Walter Palmer
 1980-82 Sumner Andrews
 1982-85 Newell Flather
 1985-87 Ruth Scheer
 1987-89 Joan M. Diver
 1989-91 George M. Collins
 1991-93 Kathy Plazak
 1993-95 John Clymer
 1995-99 Margaret Boles Fitzgerald

1999-00 Suzanne Maas*
 (*also served as Interim President in 2001)
 2000-03 Ray Considine
 2003-05 Katherine McHugh
 2005-07 Elizabeth Smith
 2007-Present William Eaton

Executive Directors/Presidents

1969-73 Bertram G. Waters
 1973-76 Frederick S. Paulsen
 1976-85 Janet C. Taylor
 1985-91 Miquel Satut
 1991-01 Sally Peabody
 2001- Present Ron Ancrum

AGM COMMITTEES

Diversity Fellowship Program

Ron Ancrum, *Chair*
 Miki Akimoto
 Angela Brown
 Tammy Dowley-Blackman
 Kimberly Haskins
 Pamela Lomax
 Phillip Page
 Geeta Pradhan
 George Thorn
 Prentice Zinn

Program

Celina Miranda, *Co-chair*
 Ellen Remmer, *Co-chair*
 Miki Akimoto
 Heidi Brooks
 Charlie Desmond
 Susan Dickler
 David Ford
 Elizabeth Gawron
 Ben Lacy
 Klare Shaw
 Janet Taylor

Finance

Vahe Karlozian, *Chair*
 Ron Ancrum
 William Eaton
 Kent Faerber
 Ann Garchinsky
 Vahe Karlozian
 Mary Philips
 Sylvia Simmons

Public Policy

Kate Guedj, *Chair*
 Miki Akimoto
 Rita Fuerst Adams
 Christie Getto Young
 David Magnani
 Katherine McHugh
 Mary Jo Meisner
 Molly Paul
 James Rooney
 Amy Segal Shorey
 Elizabeth Smith
 Jonathan Spack
 Michael Weekes

Member Development

Jeff Bilezikian, *Chair*
 Ron Ancrum
 Anne Marie Boursiquot King
 Mari Brennan Barrera
 Ray Considine
 Jean Whitney

Summer Fund

Kerry H. Sullivan,
Co-Chair
 Genie Healy McGowan,
Co-Chair
 Dayna Antenucci
 Laura Cipriano
 Lynn D'Ambrose
 Anne Cloherty Fortune
 Robert Hurlbut
 Kerri Hurley
 Jennifer Vorse

Nominating

Beth Smith, *Chair*
 Ron Ancrum
 Leah Bailey
 David Ford
 Ann Lisi
 Kathy McHugh
 Klare Shaw



AGM MEMBERS

Access Strategies Fund
Barbara Lee Family Foundation
The Bilezikian Family Foundation
Blue Cross Blue Shield of Massachusetts Foundation
BNY Mellon
Boston Center for Blind Children, Inc.
Boston Evening Clinic Foundation
Boston Foundation for Architecture
The Boston Globe Foundation
Boston Women's Fund

Brookline Community Foundation
Cabot Family Charitable Trust
Bushrod H. Campbell and Adah F. Hall Charity Fund
The Cape Cod Foundation
The Carlisle Foundation
Charlesbank Homes
The Charlotte Foundation
Citizens Bank
The Clowes Fund, Inc.
Community Foundation of North Central Massachusetts
Community Foundation of Southeastern Massachusetts
Community Foundation of Western Massachusetts

Beatrice K. & Woolsey S. Conover Foundation
Jessie B. Cox Charitable Trust
Irene E. and George A. Davis Foundation
The Dickler Family Foundation
The Discount Foundation
The Charles Stark Draper Laboratory, Inc.
EdVestors
Endowment for Health
Eos Foundation
Fields Pond Foundation
Fish Family Foundation
Franklin Square House Foundation
The Fuller Foundation, Inc.
Garfield Foundation
Goddard Health Foundation
GMA Foundations
Harvard Pilgrim Health Care Foundation
Charles Hayden Foundation
The Holborn Foundation
Honey Dew Family Foundation
Charles H. Hood Foundation
Hunt Alternatives Fund
Roy A. Hunt Foundation
The Huston Foundation
The Iacocca Foundation
IBM Corporate Citizenship & Corporate Affairs: Eastern New England
Jane's Trust
John Hancock Financial Services
Klarman Family Foundation
The Krupp Family Foundation
Lincoln Financial Foundation
Greater Lowell Community Foundation

The Ludcke Foundation
Massachusetts Legal Assistance Corporation
Merck Family Fund
MetroWest Community Health Care Foundation
Middlesex Savings Charitable Foundation
Mott Philanthropic LLC
New England Foundation for the Arts
New Profit, Inc.
Nutter Charitable Advisors
The Orton Family Foundation
The Theodore Edson Parker Foundation
The Philanthropic Initiative
Howard and Geraldine Polinger Family Foundation
The Remmer Family Foundation, Inc.
The Rhode Island Foundation
Seth Sprague Foundation
The Sillerman Center for the Advancement of Philanthropy, The Heller School
A.C. Ratshesky Foundation
The Reebok Foundation.
The Mabel Louise Riley Foundation
The Robbins-de Beaumont Foundation
The Roxbury Trust Fund Committee Trust
Sailors' Snug Harbor of Boston
Susan F. Schiro & Peter I. Manus Foundation
The Schott Foundation for Public Education
William E. and Bertha E. Schrafft Charitable Trust



Carl and Ruth Shapiro Family Foundation
Gardiner Howland Shaw Foundation
Sovereign Bank
State Street Foundation, Inc.
Anna B. Stearns Charitable Foundation, Inc.
Abbot & Dorothy H. Stevens Foundation
Nathaniel & Elizabeth P. Stevens Foundation
The Bank of New York Mellon
Third Sector New England
Tourism Cares
The Charles Irwin Travelli Fund
The Trefler Foundation
Tufts Health Plan Foundation, Inc.
U.S. Trust Company
Verizon Foundation
Wellington Management Charitable Fund
Western MA Funders Group
Greater Worcester Community Foundation
Yawkey Foundations
The Lenny Zakim Fund

CIRCLE OF CHAMPIONS

C.F. Adams Charitable Trust
The Paul and Edith Babson Foundation
Bank of America, Philanthropic Management
The Barr Foundation
The Boston Foundation, Inc.
Boston Private Bank & Trust Company
Cambridge Community Foundation
Clipper Ship Foundation, Inc.
Cubist Pharmaceuticals
DentaQuest Foundation
Fidelity Foundation
The Paul and Phyllis Fireman Charitable Foundation
Foley Hoag Foundation

Orville W. Forté Charitable Foundation, Inc.
Highland Street Foundation
Hill, Holliday, Connors, Cosmopolos, Inc.
The Hyams Foundation, Inc.
Edward Bangs Kelley and Elza Kelley Foundation, Inc.
Massachusetts Environmental Trust
Nellie Mae Education Foundation
Richard and Susan Smith Family Foundation
State Street Foundation, Inc.
The Sudbury Foundation
Svrluga Foundation
The Timberland Company
United Way of Massachusetts Bay and Merrimack Valley

Thank you to
all who have
supported AGM
over the past
four decades.



AGM BOARD

Executive Committee

William Eaton, *Chair*
Sailors' Snug Harbor of Boston

Mary Phillips, *Vice Chair*
Charles Hayden Foundation

Vahe Karlozian, *Treasurer*
The Schott Foundation for Public Education

Ben Lacy, *Clerk*
Clipper Ship Foundation

David Ford, *At-Large Member*
Richard & Susan Smith Family Foundation

Tyra Sidberry, *At-Large Member*
Third Sector New England

Elizabeth Smith, *Past Chair, ex officio*
The Hyams Foundation

Ron Ancrum, *President, ex officio*
Associated Grant Makers

Jeffrey Bilezikian, *Bilezikian Family Foundation*

Anne Marie Boursiquot King,
Tufts Health Plan

Vanessa Calderon-Rosado,
Inquilinos Boricuas en Accion

Charles Desmond,
The Trefler Foundation

Craig Dutra, *Community Foundation of Southeastern Massachusetts*

Kent Faerber, *Community Foundation of Western Massachusetts*

Elizabeth Gawron, *The Cape Cod Foundation*

Kate Guedj, *The Boston Foundation*

Jeffery Hayward, *United Way of Massachusetts Bay & Merrimack Valley*

Jeremy Liu,
Boston Foundation for Architecture

Melinda Marble,
Paul & Phyllis Fireman Foundation

Celina Miranda, *BNY Mellon*

Ellen Remmer,
The Remmer Family Foundation

Sylvia Simmons, *Anna B. Stearns Charitable Foundation*

William Walczak, *Codman Square Community Health Center*

Directors

Leah Bailey, *The Boston Globe Foundation*

Mari Brennan Barrera,
Eos Foundation



AGM STAFF

Ron Ancrum,
President

Miki Akimoto,
Vice President

Dayna Antenucci,
Manager of Summer Fund

Tammy Dowley-Blackman,
Director of Diversity Fellowship Program

Ann Garchinsky,
Director of Finance and Administration

Quentin Lucas,
Administrative Assistant

Nate Marsh,
Manager of Information Technology

Martha Moore,
Director of Resource Center for Philanthropy

Gail Pinkham,
Director of Communications

Carol Lavoie Schuster,
Program Manager

Georganna Woods,
Associate Librarian



Associated Grant Makers

advancing effective and responsible philanthropy

55 Court Street, Suite 520, Boston, MA 02108

Phone: 617.426.2606 • Fax: 617.426.2849

www.agmconnect.org